UNITED GROUP LIMITED

Annual Report and Consolidated Financial Statements 31 December 2022

UNITED GROUP LIMITED

Annual Report and Consolidated Financial Statements - 31 December 2022

	Pages
Directors' report	1 - 4
Independent auditor's report	5 - 9
Statements of financial position	10 - 11
Statements of comprehensive income	12
Statements of changes in equity	13 - 14
Statements of cash flows	15
Notes to the consolidated financial statements	16 - 59

Directors' report

The directors present their report and the audited financial statements of the group and of the parent company for the year ended 31 December 2022.

Principal activities

The parent company's principal activity, is to provide management services to its subsidiary undertakings. United Group Limited is the parent company and during this reporting period, together with its subsidiaries, was involved in car rental and leasing, retail, letting and development of property. Included within the Group is another company which acts as a finance company for the Group. United Group Limited is also a key stakeholder in the Pendergardens consortium entrusted with the development of quality residential units and commercial space in St. Julians and also has a joint controlling interest in Motors Inc. Limited, a leading car importer on the island. Details of the companies forming the group are disclosed in Notes 7 and 8 to these financial statements.

Financial Performance

Revenue for the Group generated from the Group's automotive operations amounted to €3.27 million (2021: €2.33 million), whilst rental income generated €1.13 million (2021: €0.84 million). The Group's other income mainly comprises management fees receivable from associates & joint venture operations and from retail operations owned by a subsidiary company. Financial costs comprise interest payable on the outstanding bond issue and amortisation of the issue costs thereof amounting to €1.2 million (2021: €1.0 million) and interests payable on financing facilities provided by local financial institutions.

The Group's net profit in 2022 was €0.47 million (2021: €3.24 million). The difference is mainly attributed to the fair value increase in investment property that was executed during the previous year (2021: €3,363,675). The Group's various investments have also delivered significant value allowing the Group to receive significant share of results amounting to €0.5 million in 2022 (2021: €0.3 million).

The directors are confident that the core operating activities of the Group will continue to improve and that the Group's investments will also continue to contribute to the Group's financial performance in the foreseeable future.

Financial Position

The Group's total assets as at end 2022 increased to €39.6 million, resulting in an increase in the Group's asset base of €1.6 million. This increase is primarily brought about by improvements to its investment property of €0.4 million, increase to its investment in associates, as well as increases in cash balance of €1 million. These increases are offset by a decrease in its trade and other receivables of €0.4 million.

The total liabilities of the Group at year-end amounted to €29.2 million (2021: €28.1 million). Liabilities mainly comprise the €8.5 million 5.3% 2023 Bond Issue and other local bank borrowings amounting to €12.2 million, representing an increase of €1.6 million, primarily drawn to finance working capital.

As at 31 December 2022, the Group and Company had a net current liability position of €12,165,052 and €8,039,273 respectively (2021: €10,339,650 and €4,038,850 respectively). As disclosed in Note 17 - Borrowings, as at 31 December 2022, The Group had bank facilities not yet drawn-down amounting to €8,100,000, which the Group will be availing of to refinance borrowing commitments falling due within the next 12 months.

Directors' report - continued

Financial Position - continued

Furthermore, Management and the Board of Directors of the Group and Company have prepared detailed base case projections for profitability and cashflows extending beyond the 12 months from the date of reporting of these financial statements. The Group and Company's profitability and cashflow projections indicate that enough resources are available to cover their commitments, including the bond coupon for the next 12 months and to continue operating as a going-concern.

Financial risk management

Information pertaining to the Group and Company's financial risk management is included in Note 2 to these financial statements.

Global Economic Scenario

The majority of United Group's operations have been slightly affected by the increase in inflation and also the rising interest rates. High inflation rates can lead to an increase in costs, resulting in a reduction to operating profit. In addition, high inflation rates can lead to higher interest rates, which can increase the cost of borrowing. United Group has renegotiated interest rates and is closely monitoring its costs to keep them as low as possible. The aim is to ensure that the Company remains profitable and financially stable, despite the challenging economic conditions.

Future development and events after the reporting date

The Board of Directors intend to continue operating in line with the current business plan, which also incudes continuously assessing the performance of its subsidiaries and investments to ensure the long-term viability of the Group.

Directors' report - continued

Results and dividends

The statements of comprehensive income are set out on page 12. No interim dividends were paid during the year. The directors do not propose the payment of a final dividend and propose that the balance of retained earnings be carried forward to the next financial year.

Directors

The directors of the parent company who held office during the year were:

Ms Carmen Gatt Baldacchino – Chairperson (resigned on 1 May 2023. Mr Joseph FX Zahra was appointed in her stead on 24 May 2023)

Mr Edmund Gatt Baldacchino

Mr Simon Gatt Baldacchino

Ms Josian Tonna

Ms Dolores Gatt Baldacchino

Ms Helga Ellul (resigned on 25 January 2023)

Mr Joseph FX Zahra

Mr. Kevin Rapinet (appointed on 1 February 2023)

The company's Articles of Association do not require any directors to retire.

Statement of directors' responsibilities for the financial statements

The directors are required by the Maltese Companies Act, (Cap. 386) to prepare financial statements which give a true and fair view of the state of affairs of the group and the parent company as at the end of each reporting period and of the profit or loss for that period.

In preparing the financial statements, the directors are responsible for:

- ensuring that the financial statements have been drawn up in accordance with International Financial Reporting Standards as adopted by the EU;
- · selecting and applying appropriate accounting policies;
- making accounting estimates that are reasonable in the circumstances;
- ensuring that the financial statements are prepared on the going concern basis unless it is inappropriate
 to presume that the group and the parent company will continue in business as a going concern.

The directors are also responsible for designing, implementing and maintaining internal control as the directors determine necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error, and that comply with the Maltese Companies Act, (Cap. 386). They are also responsible for safeguarding the assets of the group and the parent company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' report - continued

Auditors

The auditors, PricewaterhouseCoopers have indicated their willingness to continue in office and a resolution for their re-appointment will be proposed at the Annual General Meeting.

On behalf of the board

Mr Edmund Gatt Baldacchino

Director

Registered office: United Group of Companies Pinto Business Centre Level 4, Mill Street Qormi, QRM 3104

Malta

9 June 2023

Mr Simon Gatt Baldacchino Director



Independent auditor's report

To the Shareholders of United Group Limited

Report on the audit of the financial statements

Our opinion

In our opinion:

- United Group Limited's Group financial statements and Parent Company financial statements (the "financial statements") give a true and fair view of the Group and the Parent Company's financial position as at 31 December 2022, and of the Group's and the Parent Company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards ('IFRSs') as adopted by the EU; and
- The financial statements have been prepared in accordance with the requirements of the Maltese Companies Act (Cap. 386).

What we have audited

United Group Limited's financial statements, set out on pages 10 to 59, comprise:

- the Consolidated and Parent Company statements of financial position as at 31 December 2022;
- the Consolidated and Parent Company statements of comprehensive income for the year then ended;
- the Consolidated and Parent Company statements of changes in equity for the year then ended;
- the Consolidated and Parent Company statements of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group and the Parent Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements of the Accountancy Profession (Code of Ethics for Warrant Holders) Directive issued in terms of the Accountancy Profession Act (Cap. 281) that are relevant to our audit of the financial statements in Malta. We have fulfilled our other ethical responsibilities in accordance with these Codes.



To the Shareholders of United Group Limited

Other information

The directors are responsible for the other information. The other information comprises the Directors' report (but does not include the financial statements and our auditor's report thereon).

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon except as explicitly stated within the *Report on other legal* and regulatory requirements.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with IFRSs as adopted by the EU and the requirements of the Maltese Companies Act (Cap. 386), and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.



To the Shareholders of United Group Limited

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Group or the Parent Company's ability to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



To the Shareholders of United Group Limited

Report on other legal and regulatory requirements

Other matters on which we are required to report by exception

The *Annual Report and Financial Statements 2022* contains other areas required by legislation or regulation on which we are required to report. The Directors are responsible for these other areas.

The table below sets out these areas presented within the Annual Report, our related responsibilities and reporting, in addition to our responsibilities and reporting reflected in the *Other information* section of our report. Except as outlined in the table, we have not provided an audit opinion or any form of assurance.

Area of the Ar	mual
Report and Fina	ncial
Statements 2022	and
the related Direc	ctors'
responsibilities	

Our responsibilities Our reporting

Directors' report

(on pages 1 to 4)
The Maltese Companies
Act (Cap. 386) requires
the directors to prepare a
Directors' report, which
includes the contents
required by Article 177 of
the Act and the Sixth
Schedule to the Act.

We are required to consider whether the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

We are also required to express an opinion as to whether the Directors' report has been prepared in accordance with the applicable legal requirements.

In addition, we are required to state whether, in the light of the knowledge and understanding of the Company and its environment obtained in the course of our audit, we have identified any material misstatements in the Directors' report, and if so to give an indication of the nature of any such misstatements.

In our opinion:

- the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with the Maltese Companies Act (Cap. 386).

We have nothing to report to you in respect of the other responsibilities, as explicitly stated within the *Other information* section.



To the Shareholders of United Group Limited

Area	of	the	Annual
Repo	rt a	nd F	inancial
State	men	ts 2	022 and
the 1	relate	ed D	irectors'
respo	onsib	ilitie	S

Our responsibilities

Our reporting

Other matters on which we are required to report by exception

We also have responsibilities under the Maltese Companies Act (Cap. 386) to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us.
- the financial statements are not in agreement with the accounting records and returns.
- we have not received all the information and explanations which, to the best of our knowledge and belief, we require for our audit.

We have nothing to report to you in respect of these responsibilities.

Other matter – use of this report

Our report, including the opinions, has been prepared for and only for the Parent Company's shareholders as a body in accordance with Article 179 of the Maltese Companies Act (Cap. 386) and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior written consent.

PricewaterhouseCoopers

78, Mill Street Zone 5, Central Business District Qormi Malta

Stephen Mamo Partner

9 June 2023

Statements of financial position

As at 31 December

		Group		Con	npany
	Notes	2022	2021	2022	2021
		€	€	€	€
ASSETS					
Non-current assets					
Property, plant and equipment	4	4,755,609	4,649,282	313,355	365,050
Right-of-use assets	5	598,149	588,758	-	-
Investment properties	6	21,939,883	21,524,831	220,200	1,520,200
Investments in subsidiaries	7	-	-	4,016,227	4,015,027
Investments in associates and					
jointly-controlled entities	8	8,008,853	7,547,558	2,888,024	2,888,023
Trade and other receivables	10	285,652	54,402	228,657	1,959,926
Deferred tax assets	15	932,468	932,468	162,589	162,589
Total non-current assets		36,520,614	35,297,299	7,829,052	10,910,815
Current assets					
Inventories	9	122,939	130,085	20,000	-
Trade and other receivables	10	1,189,104	1,794,848	442,113	410,402
Cash and cash equivalents	11	1,744,138	770,337	3,937	87
Total current assets		3,056,181	2,695,270	466,050	410,489
Total assets		39,576,795	37,992,569	8,295,102	11,321,304

Statements of financial position - continued

As at 31 December

	Gr	oup	Co	mpany
Notes	2022	2021	2022	2021
	€	€	€	€
12	24,653	24,653	24,653	24,653
14	-	-	32,960	32,960
				(=== 0 000)
	10,359,851	9,891,541	(1,044,862)	(778,098)
	10,384,504	9,916,194	(987,249)	(720,485)
				100 000
2.5.			22,020	126,020
				-
			755,008	7,466,430
18	2,393,579	2,518,223	•	-
	13,971,058	15,041,454	777,028	7,592,450
16	253,142	150,301	-	_
17	11,326,256	8,821,235	7,209,245	3,194,420
18	3,641,835	4,063,384	1,282,616	1,241,457
	-	-	13,462	13,462
	15,221,233	13,034,920	8,505,323	4,449,339
	29,192,291	28,076,374	9,282,351	12,041,789
	39,576,795	37,992,568	8,295,102	11,321,304
	12 14 15 16 17 18	Notes 2022 € 12 24,653 14 - 10,359,851 10,384,504 15 1,821,337 16 391,640 17 9,364,502 18 2,393,579 13,971,058 16 253,142 17 11,326,256 18 3,641,835 - 15,221,233 29,192,291	€ € 12 24,653 24,653 14 - - 10,359,851 9,891,541 10,384,504 9,916,194 15 1,821,337 1,821,337 16 391,640 467,183 17 9,364,502 10,234,711 18 2,393,579 2,518,223 13,971,058 15,041,454 16 253,142 150,301 17 11,326,256 8,821,235 18 3,641,835 4,063,384 - - 15,221,233 13,034,920 29,192,291 28,076,374	Notes 2022 € 2021 € 2022 € 12 24,653 24,653 24,653 32,960 24,653 32,960 10,359,851 9,891,541 (1,044,862) 10,384,504 9,916,194 (987,249) 15 1,821,337 1,821,337 22,020 467,183 - 9,364,502 10,234,711 755,008 17 9,364,502 10,234,711 755,008 18 2,393,579 2,518,223 - 13,971,058 15,041,454 777,028 16 253,142 150,301 - 13,971,058 15,041,454 777,028 16 253,142 150,301 - 13,462 15,041,454 777,028 18 3,641,835 4,063,384 1,282,616 - 13,462 15,221,233 13,034,920 8,505,323 29,192,291 28,076,374 9,282,351

The notes on pages 16 to 59 are an integral part of these consolidated financial statements.

The financial statements on pages 10 to 59 were authorised for issue by the board of directors on 9 June 2023 and were signed on its behalf by:

Mr Edmund Gatt Baldacchino

Director

Mr Simon Gatt Baldacchino

Director

Statements of comprehensive income

Year ended 31 December

		Group		Group Compa		Group Company	
	Notes	2022	2021	2022	2021		
		€	€	€	€		
Revenue	19	5,114,822	5,120,770	861,893	432,889		
Cost of sales	20	(3,044,357)	(3,545,614)	(568,837)	(553,209)		
Gross profit/(loss)		2,070,465	1,575,156	293,056	(120,320)		
Selling and other direct expenses	20	(317,564)	(713,025)	-	-		
Administrative expenses	20	(815,591)	(814,245)	(311,695)	(280, 246)		
Other income/(loss)	22	292,141	4,041,556	4,990	(48,991)		
Operating profit/(loss) Share of results of associates and		1,229,451	4,089,442	(13,649)	(449,557)		
jointly-controlled entities	8	461,295	349,897	-			
Finance income	23	6,752	28,090	-	_		
Finance costs	24	(1,229,188)	(1,059,686)	(357,115)	(439,282)		
Profit/(loss) for the year before tax		468,310	3,407,743	(370,764)	(888,839)		
Tax (charge)/credit	25	- N 100 E	(167,699)	104,000	-		
Total comprehensive profit/(loss) for the year		468,310	3,240,044	(266,764)	(888,839)		

Statements of changes in equity

Group	Share capital €	Other reserves €	Retained earnings €	Total €
Balance at 1 January 2021	24,653	-	6,651,497	6,676,150
Comprehensive income Profit for the financial year	-	•	3,240,044	3,240,044
Balance at 31 December 2021	24,653	-	9,891,541	9,916,194
Balance at 1 January 2022	24,653	•	9,891,541	9,916,194
Comprehensive income Profit for the financial year	-	-	468,310	468,310
Balance at 31 December 2022	24,653	•	10,359,851	10,384,504

Included in retained earnings are unrealised profits relating to fair value gains of investment property amounting to € 11,989,112 (2021: €11,989,112) which are not available for distribution (Note 13).

Statements of changes in equity - continued

Share	Other	Retained	
capital	reserve		Total
€	€	€	€
24,653	32,960	110,741	168,354
		(000,000)	(000 000)
=:	==	(888,839)	(888,839)
24,653	32,960	(778,098)	(720,485)
24,653	32,960	(778,098)	(720,485)
-		(266,764)	(266,764)
24,653	32,960	(1,044,862)	(987,249)
	capital € 24,653 - 24,653	capital reserve	capital reserve (accumulated losses) € € 24,653 32,960 110,741 - - 24,653 32,960 (778,098) 24,653 32,960 (778,098) - - (266,764)

Included in retained earnings are unrealised profits relating to fair value gains of investment property amounting to €157,150 (2021: €469,960) which are not available for distribution (Note 13).

Statements of cash flows

Year ended 31	l December
---------------	------------

		Tour oridou	J. December	
	Group		Company	
Notes	2022	2021	2022	2021
	€	€	€	€
27	1,834,625	976,140	1,772,739	(298,949)
23	6,752	28,090	-	-
24	(1,229,188)	(1,059,686)	(357,115)	(439,282)
	-	-	•	13,462
	612,189	(55,456)	1,415,624	(724,769)
4	(1,252,384)	(1,347,907)	(22,978)	(223,068)
4	531.312	1.177.055	9.001	19,000
			-,	-
7	*	_	(1,200)	_
			, ,	
6		_	1,300,000	_
	(1,136,124)	(841,350)	1,284,823	(204,068)
17	1,884,265	1,682,897	(2,446,998)	915,241
16	(137,076)	(108,844)	-	-
				•
	1,747,189	1,574,053	(2,446,998)	915,241
	1,223,254	677,247	253,449	(13,596)
	(1,607,045)	(2,284,294)	(2,376,733)	(2,363,137)
11	(383,791)	(1,607,047)	(2,123,284)	(2,376,733)
	27 23 24 4 4 6 7 6	Notes 2022 € 27 1,834,625 23 6,752 24 (1,229,188)	Notes 2022 2021 € 27 1,834,625 976,140 23 6,752 28,090 24 (1,229,188) (1,059,686)	Notes 2022 € 2021 € 2022 € 27 1,834,625 976,140 1,772,739 6,752 28,090 24 (1,229,188) (1,059,686) (357,115)

Notes to the consolidated financial statements

1. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1.1 Basis of preparation

The consolidated financial statements include the financial statements of United Group Limited and its subsidiaries. These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the EU and the requirements of the Maltese Companies Act (Cap. 386). The consolidated financial statements have been prepared under the historical cost convention as modified by the revaluation of property, plant and equipment, and the fair valuation of investment property and available-for-sale financial assets.

The preparation of financial statements in conformity with IFRSs as adopted by the EU requires the use of certain critical accounting estimates. It also requires directors to exercise their judgement in the process of applying the group's and company's accounting policies (see Note 3 – Critical accounting estimates and judgements).

Going concern

As at 31 December 2022, the Group and Company had a net current liability position of €12,165,052 and €8,039,273 respectively (2021: €10,339,650 and €4,038,850 respectively). As disclosed in Note 17 - Borrowings, as at 31 December 2022, the Group had bank facilities not yet drawn-down amounting to €8,100,000, which the Group will be availing of to refinance borrowing commitments falling due within the next 12 months.

Furthermore, Management and the Board of Directors of the Group and Company have prepared detailed base case projections for profitability and cashflows extending beyond the 12 months from the date of reporting of these financial statements. The Group and Company's profitability and cashflow projections indicate that enough resources are available to cover their commitments, including the bond coupon for the next 12 months and to continue operating as a going-concern.

Standards, interpretations and amendments to published standards effective in 2022

In 2022, there were no amendments to existing standards that were mandatory for the Group and Company to be adopted for the accounting period beginning on 1 January 2022.

Standards, interpretations and amendments to published standards that are not yet adopted

Certain amendments and interpretations to existing standards have been published by the date of authorisation for issue of these financial statements but are mandatory for the Group and Company's accounting periods beginning after 1 January 2022. The Group and Company have not early adopted these revisions to the requirements of IFRSs as adopted by the EU and the directors are of the opinion that there are no requirements that will have a possible significant impact on the Group and Company's financial statements in the period of initial application.

1.2 Consolidation

(a) Subsidiaries

Subsidiaries are all entities over which the group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are de-consolidated from the date that control ceases.

The purchase method of accounting is used to account for the acquisition of subsidiaries by the group. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any minority interest. The excess of the cost of acquisition over the fair value of the group's share of the identifiable net assets acquired is recorded as goodwill. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in the statement of comprehensive income (see Note 1.7).

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

A listing of the subsidiaries is set out in Note 7 to the financial statements.

(b) Associates and jointly-controlled entities

Associates and jointly-controlled entities are all entities over which the group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates and jointly-controlled entities are accounted for by the equity method of accounting and are initially recognised at cost. The group's investment in associates and jointly-controlled entities includes goodwill identified on acquisition net of any accumulated impairment loss. See Note 1.7 for the impairment of non-financial assets including goodwill.

The group's share of its associates and jointly-controlled entities' post-acquisition profits or losses is recognised in the statement of comprehensive income, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the group's share of losses in an associate or a jointly-controlled entity equals or exceeds its interest in the associate or jointly-controlled entity, including any other unsecured receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate or jointly-controlled entity.

Unrealised gains on transactions between the group and its associates and jointly-controlled entities are eliminated to the extent of the group's interest in the associates and jointly-controlled entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates and jointly-controlled entities have been changed where necessary to ensure consistency with the policies adopted by the group.

A listing of the group's associates and jointly-controlled entities is set out in Note 8 to the financial statements.

1.3 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in euro which is the group's functional currency and the group's presentation policy.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

All foreign exchange gains and losses are presented in profit or loss within 'administrative expenses'.

1.4 Property, plant and equipment

All property, plant and equipment are initially recorded at historical cost. Land and buildings are subsequently shown at market value, based on periodic valuations by external independent valuers, less subsequent depreciation for buildings. Valuations are carried out on a regular basis, but at least every five years unless the directors consider it appropriate to have an earlier revaluation such that the carrying amount of property does not differ materially from that which would be determined using fair values at the end of the reporting period. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment is stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items. All other plant and equipment are stated at historical cost less depreciation.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Increases in the carrying amount arising on revaluation are credited to other comprehensive income and shown as a revaluation reserve in shareholders' equity. Decreases that offset previous increases of the same asset are charged in other comprehensive income and debited against the revaluation reserve directly in equity; all other decreases are charged to profit or loss. Each year the differences between depreciation based on the revalued carrying amount of the asset charged to profit or loss and depreciation based on the asset's original cost, is transferred from the revaluation reserve to retained earnings.

Land is not depreciated as it is deemed to have an indefinite life. Depreciation on other assets is calculated using the straight-line method to allocate the cost of the assets to their residual values over their estimated useful lives, as follows:

Improvement to premises
Plant and machinery
Furniture, fittings and office equipment
Motor vehicles

1.4 Property, plant and equipment - continued

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount (see Note 1.7).

Gains and losses on disposals are determined by comparing proceeds with the carrying amount, and are recognised in profit or loss. When revalued assets are sold, the amounts included in the revaluation reserve relating to the assets are transferred to retained earnings.

1.5 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the group, is classified as investment property. Investment property comprises freehold and leasehold land and buildings, and land and buildings held under long-term operating leases.

Investment property is measured initially at its historical cost, including related transaction costs and borrowing costs. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Borrowing costs incurred for the purpose of acquiring or constructing a qualifying investment property are capitalised as part of its cost. Borrowing costs are capitalised while acquisition or construction is actively underway. Capitalisation of borrowing costs is ceased once the asset is substantially complete and is suspended if the development of the asset is suspended. After initial recognition, investment property is carried at fair value. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If this information is not available, the group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. These valuations are reviewed periodically by the group directors.

The fair value of investment property reflects, among other factors, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the property.

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred. Changes in fair values are recorded in profit or loss.

Investment property that is being redeveloped for continuing use as investment property or for which the market has become less active continues to be measured at fair value. Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its fair value at the date of reclassification becomes its cost for accounting purposes.

If an item of property, plant and equipment becomes an investment property because its use has changed, any difference resulting between the carrying amount and the fair value of this item at the date of transfer is recognised in equity as a revaluation of property, plant and equipment under IAS 16. However, if a fair value gain reverses a previous impairment loss, the gain is recognised in the statement of comprehensive income.

Where an investment property undergoes a change in use, evidenced by commencement of development with a view to sale, the property is transferred to inventories. A property's deemed cost for subsequent accounting as inventories is its fair value at the date of change in use.

1.6 Investments in subsidiaries, associates and jointly-controlled entities

In the group's financial statements, investments in subsidiaries, associates and jointly-controlled entities are accounted for by the cost method of accounting. The dividend income from such investments is included in the statement of comprehensive income in the accounting year in which the group's rights to receive payment of any dividend is established. The group gathers objective evidence that an investment is impaired using the same process disclosed in Note 1.8.3. On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to profit or loss.

Loans for which settlement is neither planned nor likely to occur in the foreseeable future are, in substance, an extension of the group's investment in that subsidiary, associate or jointly-controlled entity. Loans to subsidiaries, associates or jointly-controlled entities for which settlement is planned are classified as loans and receivables in accordance with the requirements of IFRS 9.

A listing of the group's principal subsidiaries is set out in Note 7, whereas a listing of the group's principal associates and joint ventures is set out in Note 8.

1.7 Impairment of non-financial assets

Assets (including goodwill) that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

1.8 Financial assets

1.8.1 Classification

The group classifies its financial assets, (other than investments in jointly controlled entities and in subsidiaries) in the following categories:

- · those to be measured subsequently at fair value (either through OCI or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held-for-trading, this will depend on whether the group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The group reclassifies debt instruments when and only when its business model for managing those assets changes.

1.8 Financial assets - continued

1.8.2 Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

1.8.3 Measurement

At initial recognition, the group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash
 flows represent solely payments of principal and interest are measured at amortised cost. Interest
 income from these financial assets is included in finance income using the effective interest rate
 method. Any gain or loss arising on derecognition is recognised directly in profit or loss and
 presented in other gains/(losses) together with foreign exchange gains and losses. Impairment
 losses are presented as separate line item in the statement of profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial
 assets, where the assets' cash flows represent solely payments of principal and interest, are
 measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the
 recognition of impairment gains or losses, interest income and foreign exchange gains and losses
 which are recognised in profit or loss. When the financial asset is derecognised, the cumulative
 gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised
 in other gains/(losses).

Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as separate line item in the statement of profit or loss.

FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A
gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit
or loss and presented net within other gains/(losses) in the period in which it arises.

1.8 Financial assets - continued

1.8.3 Measurement - continued

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

1.8.4 Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

The Group has applied IFRS 9 retrospectively, but has elected not to restate comparative information. As a result, the comparative information provided continues to be accounted for in accordance with the group's previous accounting policy.

1.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out cost method.

The cost of inventories comprises the invoiced value of goods and, in general, includes transport and handling costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

Property held for resale is valued by specifically identifying the cost of individual items. The cost of construction work in progress represents acquisition costs, expenses incidental to acquisition, borrowing costs and, in the case of land and buildings previously held as property, plant and equipment, the carrying value of the property as last revalued prior to its transfer to property held for resale.

Gains and losses on disposal of property held for resale are determined by reference to their carrying amount and are taken into account in determining gross profit. On disposal of a revalued asset, amounts in the revaluation reserve or other reserve relating to that asset are transferred to retained earnings.

1.10 Trade and other receivables

Trade receivables comprise amounts due from customers. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment (note 1.8). The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss. When a receivable is uncollectible, it is written off against the allowance account for trade and other receivables. Subsequent recoveries of amounts previously written off are credited against profit or loss. Impairment of financial assets is described in Note 1.8.4 above.

1.11 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at face value. In the statements of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

1.12 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds. Incremental costs directly attributable to the issue of new shares or for the acquisition of a business, are included in the cost of acquisition as part of the purchase consideration.

1.13 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

1.14 Financial liabilities

The Group recognises a financial liability in its statement of financial position when it becomes a party to the contractual provisions of the instrument. The group's financial liabilities, other than derivative contracts, are classified as financial liabilities measured at amortised cost, i.e. which are not at fair value through profit or loss. Financial liabilities not at fair value through profit or loss are recognised initially at fair value, being the fair value of consideration received, net of transaction costs that are directly attributable to the acquisition or the issue of the financial liability. These financial liabilities are subsequently measured at amortised cost. The group derecognises a financial liability from its statement of financial position when the obligation specified in the contract or arrangement is discharged, is cancelled or expires.

1.15 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the profit or loss over the period of the borrowings using the effective interest method. Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period.

1.16 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

1.17 Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustments to tax payable in respect of previous years.

Deferred tax is recognised using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, the deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

1.18 Provisions

Provisions are recognised when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

1.19 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the group's activities. Revenue is shown net of value-added tax, returns, rebates and discounts and after eliminating sales within the group. Revenue is recognised as follows:

(a) Sale of goods

Sale of goods is recognised when the group has delivered products to the customer, the customer has accepted the products and collectability of the related receivables is reasonably assured.

(b) Sale of services

Sale of services performed is recognised in the accounting period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

(c) Property related income

Rentals and short-term lets receivable on immovable property are recognised in the period when the property is occupied.

(d) Interest income

Interest income is recognised as it accrues using the effective interest method unless collectability is in doubt.

(e) Dividend income

Dividend income is recognised when the right to receive payment is established.

1.20 Leases

(a) The Group is the lessee

At inception of a contract, an entity shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

1.20 Leases - continued

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- · amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option;
 and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, where there is no third party financing; and
- · makes adjustments specific to the lease, e.g. term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- · the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received; and
- · any initial direct costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

1.20 Leases - continued

For leases of properties, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the Group is typically reasonably certain to extend (or not terminate);
- If any leasehold improvements are expected to have a significant remaining value, the Group is typically reasonably certain to extend (or not terminate);
- Otherwise, the Group considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

The lease term is reassessed if an option is actually exercised (or not exercised) or the Group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

(b) The Group is the lessor

The Group enters into various sub-leasing agreements, as an intermediate lessor with its subsidiaries, whereby the sub-leasing agreements are aligned with the head lease agreements with third parties, thereby effectively transferring all risks and rewards relating to the leased assets for the same term and consideration.

Upon entering into such sub-leasing agreements, the Group derecognises the right-of-use assets relating to such agreements and accounts for the arising lease receivables separately from the lease liabilities arising from the head lease.

1.21 Borrowing costs

Borrowing costs are recognised for all interest-bearing instruments on an accrual basis using the effective interest method. Interest costs include the effect of amortising any difference between initial net proceeds and redemption value in respect of the group's interest-bearing borrowings.

1.22 Dividend distribution

Dividend distribution to the group's shareholders is recognised as a liability in the group's financial statements in the period in which the dividends are approved by the group's shareholders.

1.23 Reorganisations

Mergers between the company and its subsidiaries do not fall within the scope of IFRS 3 and are accounted for using the reorganisation method of accounting. Under the reorganisation method of accounting, assets and liabilities are incorporated at the pre-merger carrying values, which are the carrying amounts of assets and liabilities of the acquired entity.

No new goodwill arises in reorganisation accounting. Any difference between the pre-merger carrying amount of the investment in the subsidiary (together with any consideration given), and the aggregate book value of the assets and liabilities of the acquired entity (as of the date of the transaction), is included in equity in a separate reserve. The financial statements incorporate the acquired entity's results from the first day of the comparative period presented.

2. Financial risk management

2.1 Financial risk factors

The group's activities potentially expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. The group's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the group's financial performance. The parent company's board of directors provides principles for overall group risk management, as well as policies covering risks referred to above and specific areas such as investment of excess liquidity. The group did not make use of derivative financial instruments to hedge certain risk exposures during the current and preceding financial years.

(a) Market risk

(i) Foreign exchange risk

Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities which are denominated in a currency that is not the respective entity's functional currency, which would be considered a foreign currency. The Group's revenues, purchases and operating expenditure, financial assets and liabilities, including financing, are mainly denominated in euro, and therefore foreign exchange risk is not considered significant.

(ii) Cash flow and fair value interest rate risk

In general, the group's exposure to risks associated with the effects of fluctuations in the prevailing levels of the market interest rates on its financing position and cash flow are not deemed to be substantial by the directors in view of the nature of the assets and liabilities. Notes 10, 16, 17 and 18 incorporate interest rate risk and maturity information with respect to the group's assets and liabilities.

The group is not exposed to fair-value risk in relation to fixed interest-bearing assets.

The group's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates, comprising bank borrowings, expose the group to cash flow interest rate risk. The group's borrowings are subject to an interest rate that varies according to the revisions made to the Bank's Base rate. Management monitors the level of floating rate borrowings as a measure of cash flow risk taken on. During the year, interest rates on these financial instruments were linked with the Central Intervention Rate issued by the Central Bank of Malta. Borrowings issued at fixed rates, consisted primarily of bonds which are carried at amortised cost, repayable in 2023, and hence the carrying amount is a close approximation of its fair value.

Up to the reporting period, the group did not have any hedging policy with respect to interest rate risk as exposure to such risks was not deemed to be significant by the directors.

(b) Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks, investments, as well as credit exposures to customers, including hire purchase debtors, outstanding receivables and committed transactions.

The following table illustrates the assets that expose the group to credit risk as at the reporting date. Unrated financial assets principally comprise receivables and certain deposits with local bank institutions for which no international rating is available.

G	ro	u	D

Notes	2022 Unrated €	2021 Unrated €
10	1,150,501	1,485,018
11	1,744,138	770,337
	2,894,639	2,255,355
	2022 Unrated €	2021 Unrated €
10	652 316	2,344,479
11	3,937	2,344,479 87
	656,253	2,344,566
	10 11	Notes Unrated € 10 1,150,501 11 1,744,138 2,894,639 2022 Unrated € 10 652,316 11 3,937

The figures disclosed in the table above in respect of trade and other receivables exclude prepayments.

2.1 Financial risk factors - continued

(b) Credit risk - continued

Third party trade and other receivables (including contract assets)

The group assesses the credit quality of its customers taking into account financial position, past experience and other factors. It has policies in place to ensure that financing transactions and sales of products and services are effected with customers having an appropriate credit history. The group has no significant concentration of credit risk with respect to trade receivables in view of the large number of customers comprising its trade receivable base.

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of time before the reporting date and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the tenants to settle the receivables. The Group adjusts the historical loss rates based on expected changes in these factors. The Group's debtors are principally in respect of transactions with costumers for whom there is no recent history of default. Management does not expect any material losses from non-performance by these customers.

The Group monitors information available on macroeconomic factors, affecting repayment ability, as well as the actual and projected impact of the pandemic on the business model of the customers serviced by the Group. Payment patterns attributable to the Group's customers is thoroughly and regularly assessed to determine whether any deterioration in collection rates is being experienced. The Group determined that the expected credit losses have not materially changed taking cognisance of the projected impact on the repayment ability of the Group's customers, the repayment pattern actually experienced, and the estimated life of receivables.

Credit loss allowances include specific provisions against credit impaired individual exposures with the amount of the provisions being equivalent to the balances attributable to credit impaired receivables. As at 31 December 2022, trade receivables for the Group amounting to €138,590 (2021: €146,573) were provided for.

Cash and cash equivalents

The credit risk for cash and cash equivalents is considered negligible since the counterparties are reputable banks with high quality external credit ratings. While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was insignificant.

2.1 Financial risk factors - continued

(b) Credit risk - continued

Amounts due by group companies and related parties

The Company's other financial assets at amortised cost include current balances due from group and related undertakings. The Company monitors intra-group credit exposures at individual entity level on a regular basis and ensures timely performance of these assets in the context of its overall liquidity management.

The loss allowances for these financial assets are based on assumptions about risk of default and expected loss rates of the respective counterparties. The Group's management uses judgement in making these assumptions, based on the counterparty's history, existing market conditions, as well as forward looking estimates at the end of each reporting period.

As at year-end, based on the directors' assessments of these factors, the equity position of the respective counterparty, and, where the probability of default is high, the recovery strategies contemplated by management and the support of shareholders in place, no impairment charges were required for Company as at 31 December 2022 and 2021.

(c) Liquidity risk

The group is exposed to liquidity risk in relation to meeting future obligations associated with its financial liabilities, which comprise principally lease liabilities, interest-bearing borrowings and trade and other payables (refer to Notes 16, 17 and 18). Prudent liquidity risk management includes maintaining sufficient cash and committed credit lines to ensure the availability of an adequate amount of funding to meet the group's obligations and ensuring that alternative funding is available when the bank loans and debt securities are due for repayment.

Management monitors liquidity risk by means of cash flow forecasts on the basis of expected cash flows over a twelve month period and ensures that no additional financing facilities are expected to be required over the coming year.

Moreover, annual cash flow projections are prepared to assess the matching of cash inflows and outflows arising from expected maturities of financial instruments. The group manages its liquidity risk through this continuous assessment, coupled with the group's committed borrowing facilities (that it can access) to meet liquidity needs as referred to previously.

2.1 Financial risk factors - continued

(c) Liquidity risk - continued

The following table analyses the group's and company's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

Same Part	Group		Contractual cash flows €	On demand €	Within one year €	One to two years €	Two to fifteen years €
2023 Trade and other payables (Note18) 8,478,225 8,950,500 - 8,950,500 - 1,259,229 27,410,895 32,961,521 4,500,763 12,243,122 2,540,875 13,678,761 1,259,229 27,410,895 32,961,521 4,500,763 12,243,122 2,540,875 13,678,761 13,678,761 28 1 December 2021 Lease liabilities Borrowings (Note 17) Unsecured bond 2023 10,9613,963 2,377,382 6,837,371 1,177,493 521,717 191,058 422,015 1,717 10,602,269 10,913,963 2,377,382 6,837,371 1,177,493 521,717 8,453,677 9,401,000 - 450,500 8,950,500 - 7 17ade and other payables (Note 18) 6,581,607 6,865,898 3,780,894 1,091,133 851,580 1,142,291 1,142,291 26,255,037 27,943,944 6,158,276 8,529,014 11,170,631 2,086,023 2,086,023 31 December 2022 Borrowings (Note 17) Trade and other payables (Note 18) 1,282,616 1,282,616 1,282,616	Lease liabilities Borrowings (Note 17)			2,127,929			
Payables (Note 18)	2023	8,478,225	8,950,500		8,950,500	-	-
31 December 2021 Lease liabilities 617,484 763,083 - 150,010 191,058 422,015 Borrowings (Note 17) 10,602,269 10,913,963 2,377,382 6,837,371 1,177,493 521,717 Unsecured bond 2023 8,453,677 9,401,000 - 450,500 8,950,500 - Trade and other payables (Note 18) 6,581,607 6,865,898 3,780,894 1,091,133 851,580 1,142,291 Company Carrying amount cash flows emand amount cash flows emand cash flows emand amount cash flows emand		6,075,355	6,370,439	2,372,834	1,635,061	1,103,315	1,259,229
Lease liabilities 617,484 763,083 - 150,010 191,058 422,015 Borrowings (Note 17) 10,602,269 10,913,963 2,377,382 6,837,371 1,177,493 521,717 Unsecured bond 2023 8,453,677 9,401,000 - 450,500 8,950,500 - 7 Trade and other payables (Note 18) 6,581,607 6,865,898 3,780,894 1,091,133 851,580 1,142,291 Company Carrying Contractual amount cash flows € 0 Within one year € One to five years € Two to five years € 31 December 2022 Borrowings (Note 17) 7,964,253 8,387,983 2,127,221 5,450,964 80,025 729,773 Trade and other payables (Note 18) 1,282,616 1,282,616		27,410,895	32,961,521	4,500,763	12,243,122	2,540,875	13,678,761
Borrowings (Note 17)	31 December 2021						
2023 Trade and other payables (Note 18) 8,453,677 9,401,000 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 - 450,500 8,950,500 1,142,291 - 2,086,023 - 2,0	Borrowings (Note 17)			2,377,382			
payables (Note 18) 6,581,607 6,865,898 3,780,894 1,091,133 851,580 1,142,291 26,255,037 27,943,944 6,158,276 8,529,014 11,170,631 2,086,023 Company Carrying amount cash flows € Contractual cash flows € On demand one year € Within one year € One to five years € 31 December 2022 7,964,253 8,387,983 2,127,221 5,450,964 80,025 729,773 Trade and other payables (Note 18) 1,282,616 1,282,616 1,282,616 - - - - - - Borrowings (Note 17) Trade and other payables (Note 18) 10,660,850 11,203,898 2,376,820 1,101,067 6,979,814 6,979,814 746,198 Trade and other payables (Note 18) 1,241,457 1,241,457 1,241,457 1,241,457 - -	2023	8,453,677	9,401,000	-	450,500	8,950,500	
Company Carrying amount amount cash flows \in Contractual cash flows \in On demand demand one year \in Within one year \in One to two years \in Two to five years \in 31 December 2022 7,964,253 8,387,983 2,127,221 5,450,964 80,025 729,773 Trade and other payables (Note 18) 1,282,616 1,282,616 1,282,616 − − − − 31 December 2021 Borrowings (Note 17) 10,660,850 11,203,898 2,376,820 1,101,067 6,979,814 746,198 Trade and other payables (Note 18) 1,241,457 1,241,457 1,241,457 − − − −		6,581,607	6,865,898	3,780,894	1,091,133	851,580	1,142,291
amount ∈ cash flows ∈ demand ∈ e two years ∈ five years ∈ $\frac{1}{6}$ Samount ∈ cash flows ∈ demand ∈ e two years ∈ $\frac{1}{6}$ Samount ∈ $\frac{1}{6}$		26,255,037	27,943,944	6,158,276	8,529,014	11,170,631	2,086,023
Borrowings (Note 17) 7,964,253 8,387,983 2,127,221 5,450,964 80,025 729,773 Trade and other payables (Note 18) 1,282,616 1,282,616 1,282,616 -	Company	amount	cash flows	demand	d one year	two years	five years
payables (Note 18)	Borrowings (Note 17)	7,964,253	8,387,983	2,127,221	5,450,964	80,025	729,773
31 December 2021 Borrowings (Note 17)		1,282,616	1,282,616	1,282,616	3 -	-	-
Borrowings (Note 17) 10,660,850 11,203,898 2,376,820 1,101,067 6,979,814 746,198 Trade and other payables (Note 18) 1,241,457 1,241,457 1,241,457		9,246,869	9,670,599	3,409,837	5,450,964	80,025	729,773
payables (Note 18) 1,241,457 1,241,457	Borrowings (Note 17)	10,660,850) 11,203,898	2,376,820) 1,101,067	6,979,814	746,198
11,902,307 12,445,355 3,618,277 1,101,067 6,979,814 746,198		1,241,457	1,241,457	1,241,457	-	-	-
		11,902,307	12,445,355	3,618,277	1,101,067	6,979,814	746,198

2.2 Capital risk management

The group's objectives when managing capital are to safeguard the group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The group monitors capital on the basis of the gearing ratio. This ratio is calculated as total borrowings divided by total capital. Total capital is measured by reference to the amounts reflected in the financial statements where the group's property, plant and equipment and investment property are stated at revalued amounts and fair value amounts respectively.

Structural borrowings include all interest bearing borrowings, less cash at bank. Borrowings include secured bonds issued by the group. The gearing ratios at 31 December 2022 and 2021 were as follows:

	Gro	oup	Company		
	2022 €	2021 €	2022 €	2021 €	
Total borrowings (Note 17) Total lease liabilities (Note 16) Less: Cash at bank (Note 11)	20,690,758 644,782 (1,744,138)	19,055,946 617,484 (770,337)	7,964,253 (3,937)	10,660,850 (87)	
Net borrowings Total equity	19,591,402 10,384,504	18,903,093 9,916,194	7,960,316 (987,249)	10,660,763 (720,485)	
Total capital	29,975,906	28,819,287	6,973,067	9,940,278	
Gearing	65%	66%	114%	107%	

2.3 Fair values of financial instruments

IFRS 7 requires for financial instruments that are measured in the statement of financial position at fair value, disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

At 31 December 2022 and 2021 the carrying amounts of the group's cash at bank, receivables, payables, accrued expenses and short-term borrowings reflected in the financial statements are reasonable estimates of fair value in view of the nature of these instruments or the relatively short period of time between the origination of the instruments and their expected realisation.

The fair value of non-current financial instruments for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. The fair value of the Group's non-current bank borrowings at the end of the reporting period is not significantly different from the carrying amounts. Information on the fair value of the bonds issued to the public is disclosed in the respective note to the financial statements.

The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the company for similar financial instruments. As at the end of the reporting period, the fair values of financial assets and liabilities, approximate the carrying amounts shown in the statement of financial position.

3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances.

In the opinion of the company directors, aside from the valuation of investment properties (Note 6), the accounting estimates and judgements made in the course of preparing these financial statements are not difficult, subjective or complex to a degree which would warrant their description as critical in terms of the requirements of IAS 1.

UNITED GROUP LIMITED Annual Report and Consolidated Financial Statements - 31 December 2022

Property, plant and equipment					
Group	Improvements to premises €	Plant and machinery €	Furniture and fittings	Motor vehicles €	Total €
At 1 January 2021 Cost or valuation Accumulated depreciation	1,041,627 (737,745)	1,878,140 (1,675,611)	2,286,586 (1,749,215)	5,144,400 (1,182,542)	10,350,753 (5,345,113)
Net book amount	303,882	202,529	537,371	3,961,858	5,005,640
Year ended 31 December 2021 Opening net book amount Additions Disposals Depreciation charge Depreciation released on disposals Closing net book amount At 31 December 2021	303,882 2,066 (745,630) (52,334) 655,725 163,709	202,529 424 (1,291,343) (25,265) 1,145,397 31,742	537,371 153,465 (1,535,798) (96,567) 1,372,061 430,532	3,961,858 1,191,952 (689,593) (844,913) 403,995 4,023,299	5,005,640 1,347,907 (4,262,364) (1,019,079) 3,577,178 4,649,282
Accumulated depreciation	(134,354)	(555,479)	(473,721)	(1,623,460)	(2,787,014)
Net book amount	163,709	31,742	430,532	4,023,299	4,649,282

UNITED GROUP LIMITED Annual Report and Consolidated Financial Statements - 31 December 2022

t - continued
٠
plant and equipment
ledu
anc
plant
Property
4

	to pr
Group Year ended 31 December 2022	
Opening net book amount Additions	
Disposals Depreciation charge Depreciation released on disposals	
Closing net book amount	
At 31 December 2022 Cost or valuation Accumulated depreciation	
Net book amount	

Total €	4,649,282 1,252,384 (1,132,367) (804,962)	4,755,609	7,556,313 (2,800,704)	4,755,609
Motor vehicles €	4,023,299 1,243,751 (1,132,367) (685,167)	4,240,788	5,758,143 (1,517,355)	4,240,788
Furniture and fittings €	430,532 287 - (65,591)	365,228	904,540 (539,312)	365,228
Plant and machinery €	31,742 - (27,473)	4,269	587,221 (582,952)	4,269
Improvements to premises €	163,709 8,346 - (26,731)	145,324	306,409 (161,085)	145,324

4. Property, plant and equipment - continued

Bank borrowings are secured by the group's property, plant and equipment (Note 17).

Motor vehicles include leased assets to third parties under operating leases, where the Group is a lessor, as follows:

				2022 €	2021 €
Cost Accumulated depreciation				130,715 320,733)	2,476,185 (851,424)
Net book amount			1,	809,982	1,624,761
Company	Office equipment €	Motor Vehicles €	Furniture and fittings €	Plant and machinery €	Total
Year ended 31 December 2021 Opening net book amount Additions Disposals Depreciation charge Depreciation released on disposals	25,662 2,557 - (4,203) -	37,723 83,095 (31,636) (8,184) 21,934	71,380 107,852 - (8,019)	51,325 29,564 (14,000	223,068 (31,636)
Closing net book amount	24,016	102,932	171,213	66,889	365,050
At 31 December 2021 Cost Accumulated depreciation Net book amount	75,885 (51,869) 24,016	113,987 (11,055) 102,932	192,722 (21,509) 171,213	105,389 (38,500 66,889) (122,933)
Year ended 31 December 2022 Opening net book amount Additions Disposals Depreciation charge Depreciation released on disposals	24,016 - - (1,757)	102,932 22,978 (51,558) (21,103) 40,373	171,213 - - - (13,155)	66,889 - - (27,473	22,978 (51,558) (63,488) 40,373
Closing net book amount	22,259	93,622	158,058	39,416	313,355
At 31 December 2022 Cost Accumulated depreciation Net book amount	75,885 (53,626) 22,259	85,407 8,215 93,622	192,722 (34,664) 158,058	105,389 (65,973 	3) (146,048)

5. Right-of-use assets

Group	2022 €	2021 €
Year ended 31 December Opening net book amount	588,758	3,511,800
Additions Amortisation charge Disposals	164,374 (154,983) -	534,087 (132,154) (3,324,975)
Closing net book amount	598,149	588,758

The statement of profit or loss shows the following amounts relating to leases:

	Group	Group
	2022	2021
	€	€
Depreciation charge of right-of-use assets	154,983	132,154
Interest expense (included in finance cost)	39,093	36,316
Lease premium – net of other miscellaneous costs (Note 22)	•	186,010

6. Investment properties

Group	Total
	€
Year ended 31 December 2021	47.400.050
Opening net book amount	17,490,659
Acquisition/improvements made during the year	670,497
Increase in fair value	3,363,675
	21,524,831
Year ended 31 December 2022	
Opening net book amount	21,524,831
Acquisition/improvements made during the year	415,052
	21,939,883

6. Investment properties - continued

Company	2022 €	2021 €
Year ended 31 December Opening net book amount Disposals	1,520,200 (1,300,000)	1,520,200
	220,200	1,520,200
Company	2021 €	2020 €
Year ended 31 December Cost Fair value gains	41,030 179,170	891,259 628,941
	220,200	1,520,200

Fair valuation of investment properties

During the prior financial year ended 31 December 2021, the directors commissioned an independent firm of architects to carry out a market valuation on a number of the Group's properties classified as investment property as at that date, by considering the aggregate of the estimated cash flows expected to be received from renting out the properties over a defined period. The directors have approved the valuations and used them as a basis in determining the fair value of the Group's investment properties at 31 December 2021 and 31 December 2022.

Valuations reflect, when appropriate: the type of tenants actually in occupation or responsible for meeting lease commitments or likely to be in occupation after letting vacant accommodation, the allocation of maintenance and insurance responsibilities between the Group and the lessee, and the remaining economic life of the property. For properties currently used by the Group, reference was made to market rental rates for properties of a comparable nature.

The Group is required to analyse non-financial assets carried at fair value by level of the fair value hierarchy within which the recurring fair value measurements are categorised in their entirety (Level 1, 2 or 3). The different levels of the fair value hierarchy have been defined as fair value measurements using:

- Quoted prices (unadjusted) in active markets for identical assets (Level 1);
- Inputs other than quoted prices included within Level 1 that are observable for the asset, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2);
- Inputs for the asset that are not based on observable market data (that is, unobservable inputs) (Level 3).

The Group's properties comprise a residential property, office blocks and retail space leased out to third parties and a catering outlet leased out to third parties. All the recurring properties' fair value measurements at 31 December 2022 use significant unobservable inputs and are accordingly categorised within Level 3 of the fair valuation hierarchy.

6. Investment properties - continued

The Group's policy is to recognise transfers into and out of fair value hierarchy levels as of the beginning of the reporting period. There were no transfers between different levels of the fair value hierarchy during the year ended 31 December 2022.

A reconciliation from the opening balance to the closing balance of properties for recurring fair value measurements categorised within Level 3 of the value hierarchy is presented in the table above. Gains from changes in fair value have been recognised in the income statement.

Valuation processes

Valuation of the properties is assessed regularly by management and at least every five years a valuation report is prepared by independent and qualified valuers. These reports are based on both:

- information provided by the Group which is derived from the Group's financial systems and is subject to the Group's overall control environment; and
- assumptions and valuation models used by the valuers the assumptions are typically market related. These are based on professional judgement and market observation.

The information provided to the valuers, together with the assumptions and the valuation models used by the valuers, are reviewed by the Chief Executive Officer (CEO). This includes a review of fair value movements over the period. When the CEO considers that the valuation reports are appropriate, the valuation reports are recommended to the Board of Directors. The Board of Directors considers the valuation reports as part of its overall responsibilities.

At the end of every reporting period, the CEO assesses whether any significant changes or developments have been experienced since the last external valuations and reports to the Board of Directors on the outcome of this assessment.

Valuation techniques

The external valuations of the Level 3 office and retail properties have been performed using projected rental streams. The significant inputs considered for this approach includes contracted and projected rental streams and a discount rate which considers risk-free rates and specific risk premium rates and non-refundable management costs and projected capital expenditure.

6. Investment properties - continued

Information about fair value measurements using significant unobservable inputs (Level 3)

Description by class based on highest and best use	Fair value at 31 December 2022 €	Valuation technique	Significant unobservable input	Range of Unobservable inputs
Current use as office premises	20,400,000	Discounted cashflows - rental streams approach	Rental streams	Rental value p.a. of €1,130K and applying discount rates of 8.2%*
Catering outlet	1,300,000	Capitalised rentals approach	Rental streams	Rental value of €81k and applying capitalisation Rate of 6.2%
Residential property	220,000	Sales comparison approach	Sales price per sq. mtr	€1,666

^{*}The higher the discount rate and lower the rental value, the lower the fair value.

The current use of the properties of the Group is deemed to constitute the highest and best use taking cognisance of the size and location of such properties.

Non-cancellable operating lease rentals arising from investment property leased to third parties are receivable as follows:

	2022 €	2021 €
Less than one year Between one and five years	955,822 1,104,484	718,204 1,098,147
	2,060,306	1,816,351

During the year ended 31 December 2022, €1,125,052 (2021: €840,769) was recognised as rent receivable in profit or loss in respect of operating leases.

At 31 December 2022 and 2021, the properties were secured in favour of banking facilities availed of by the Group.

7. Investments in subsidiaries

Company	2022 €	2021 €
At 1 January Cost Additional investment	4,015,027 1,200	4,015,027
Closing net book amount	4,016,227	4,015,027

The subsidiaries at 31 December 2022 and 2021, are shown below:

	Registered Office	Class of shares held	Percenta shares 2022	
United Department Stores Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	100%
United Garage Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	100%
United Finance p.l.c.	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	100%
United Estates Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	100%
United Catering Company Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	100%
United Developments Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	100%	-

8. Investments in associates and jointly-controlled entities

2022 €	2021 €
7,547,558 461,295	7,197,660 349,898
8,008,853	7,547,558
2,868,028	2,868,028
	4,679,530 7.547.558
	₹ 7,547,558 461,295 8,008,853

Company

Year ended 31 December 2021 and 2022 Opening and closing net book amount

2,888,024

€

The jointly-controlled and associated entities at 31 December 2022 and 2021 all of which are unlisted are shown below:

	Registered office	Class of shares held		tage of s held 2021
Pender Ville Limited	Pinto Business Centre Level 4, Mill Street, Qormi, QRM 3104, Malta	Ordinary shares	19.23%	19.23%
Cars International Limited	Mdina Road Qormi, QRM 9010 Malta	Ordinary shares	50%	50%
Motors Inc. Limited	Mdina Road Qormi, QRM 9010 Malta	Ordinary shares	33.33%	33.33%

8. Investments in associates and jointly-controlled entities - continued

Summarised financial information of the significant associates as at 31 December is as follows:

Year ended 31 December 2021	Pender Ville €	Motors Inc. €	Total €
Non-current assets	40,795,308	3,576,975	44,372,283
Current assets	23,489,468	11,806,795	35,296,263
Non-current liabilities	(2,733,955)	11,000,795	(2,733,955)
Current liabilities		(13,499,575)	
Net Assets	32,782,180	1,884,195	34,666,375
Revenue	11,739,912	30,172,841	41,912,753
Profit for the year, representing total comprehensive income	1,025,314	251,875	1,277,189
Reconciliation to carrying amounts:			
Opening net assets of investee on 1 January	31,756,866	1,632,320	33,389,186
Profit for the year	1,025,314	251,875	1,277,189
Closing net assets on 31 December	32,782,180	1,884,195	34,666,375
Group's share in %	19.23%	33.33%	
Group's share of closing net assets	6,304,013	628,002	6,932,015
Goodwill	-	566,667	566,667
Carrying value of investment in associates	6,304,013	1,194,669	7,498,682

8. Investments in associates and jointly-controlled entities - continued

Year ended 31 December 2022	Pender Ville €	Motors Inc. €	Total €
Closing net assets on 31 December	34,351,514	2,509,169	36,860,683
Group's share in % Group's share of closing net assets Goodwill	19.23% 6,605,796	33.33% 836,306 566,667	7,442,102 566,667
Carrying value of investment in associates	6,605,796	1,402,973	8,008,769

9. Inventories

Grou	g	Compan	v
2022	2021	2022	2021
€	€	€	€
20,000	-	20,000	_
102,939	130,085	4	_
122,939	130,085	20,000	-
	2022 € 20,000 102,939	€ € 20,000 - 102,939 130,085	2022 2021 2022 € € € 20,000 - 20,000 102,939 130,085 -

10. Trade and other receivables

	Group		Company		
	2022	2021	2022	2021	
	€	€	€	€	
Non-current					
Loans and other amounts due from	E4 400	E4 400	E4 402	E4 400	
associates Loans due from subsidiaries	54,402	54,402	54,402 174,255	54,402 1,905,524	
Other receivables	231,250	_	174,255	1,905,524	
Offici receivables	231,230				
	285,652	54,402	228,657	1,959,926	
Current					
Trade receivables – gross Less: Provision for impairment of trade	778,098	1,140,460	3,400	16,398	
receivables	(138,590)	(146,573)	(874)	(874)	
Trade receivables - net	639,508	993,887	2,526	15,524	
Amounts due from subsidiaries – net of			444 400	105 750	
provision	0.024	222 270	411,199	135,759	
Amounts due from associates Other receivables	9,934 215,407	233,270 203,459	9,934	233,270	
Prepayments	324,255	364,232	18,454	25,849	
repayments	024,200	004,202	10,404	20,040	
	1,189,104	1,794,848	442,113	410,402	
Total trade and other receivables	1,474,756	1,849,250	670,770	2,370,328	

Movements in impairment provisions for trade receivables are disclosed in Note 20 and are included under 'administrative expenses' in the income statement. The other classes within trade and other receivables do not contain impaired assets.

Amounts due from subsidiaries and associates are unsecured, interest free and repayable on demand, except for loans due from subsidiaries and associates which are repayable by 2024.

The Group's and Company's exposure to credit risk and impairment losses to trade and receivables are disclosed in Note 2. The group does not hold any collateral as security.

11. Cash and cash equivalents

For the purposes of the statements of cash flows, the cash and cash equivalents at the end of the year comprise the following:

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Cash at bank and in hand	1,744,138	770,337	3,937	87
Bank overdraft (Note 17)	(2,127,929)	(2,377,382)	(2,127,221)	(2,376,820)
	(383,791)	(1,607,045)	(2,123,284)	(2,376,733)

12. Share capital

	Group and Company		
	2022	2021	
	€	€	
Authorised			
1,000,000 ordinary shares of €1 each	1,000,000	1,000,000	
Issued and fully paid		•	
22,996 ordinary A shares of €0.25 each	5,749	5,749	
4,726 ordinary B shares of €1 each	4,726	4,726	
4,726 ordinary C shares of €1 each	4,726	4,726	
4,726 ordinary D shares of €1 each	4,726	4,726	
4,726 ordinary E shares of €1 each	4,726	4,726	
	24,653	24,653	

13. Unrealised fair value gains

The unrealised fair value gains included in retained earnings are not available for distribution and consists of unrealised gains representing the difference between the cost and the fair value of investment properties net of related deferred taxation. The unrealised fair value gains arose following an independent valuation of land and buildings.

Group		Company	
2022	2021	2022	2021
€	€	€	€
11,989,112	8,943,135	469,960	469,960
-	3,045,977	-	-
	<u></u>	(312,810)	_
11,989,112	11,989,112	157,150	469,960
	2022 € 11,989,112 -	2022 2021 € € 11,989,112 8,943,135 - 3,045,977	2022 2021 2022 € 11,989,112 8,943,135 469,960 - 3,045,977 (312,810)

14. Merger reserve

Merger reserves of the Company amounting to €32,960, represents the difference between the premerger carrying amount of the investment in the merged subsidiaries, and the aggregate book value of the assets and liabilities of United Automobile Limited, United Assets and Management Services Limited and Gatt Estates Limited as at 1 January 2015, the effective date of merger into United Group Limited.

15. Deferred taxation

Deferred taxes are calculated on temporary differences under the liability method and are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates (and tax laws) that have been enacted by the end of the reporting period. The principal tax rate used is 35% (2021: 35%), with the exception of deferred taxation on the fair valuation of immovable property which is computed using 8% to 10% (2021: 8% to 10%) of the transfer value.

The balance at 31 December represents:

Group	2022 €	2021 €
Deferrred tax assets Temporary differences on unabsorbed capital allowances Temporary differences on property, plant and equipment Temporary difference on unabsorbed tax losses	1,018,700 (577,834) 491,602	881,215 (527,187) 578,440
Deferred tax liabilities Temporary difference on fair value gains	(1,821,337)	(1,821,337)
Net deferred tax liabilities	(888,869)	(888,869)

Deferred taxation is principally composed of deferred tax assets and liabilities which are to be recovered or settled after more than twelve months.

15. Deferred taxation - continued

At 31 December 2022 and 2021, the group had unrecognised deferred tax assets arising from:

	2022 €	2021 €
Unabsorbed tax losses	3,346,709	2,521,991
Unabsorbed capital allowances	1,613,204	1,908,303
Unabsorbed capital losses	-	175,470
Temporary differences on provisions	136,214	144,197

These give rise to a deferred tax asset of €1,780,947 (2021: €1,682,828) which has not been recognised in these financial statements due to the uncertainty of the realisation of the related tax benefits. Whereas tax losses have no expiry date, unabsorbed capital allowances and unutilised tax credits are forfeited upon cessation of trade.

Company

The movement of deferred tax account is as follows:

	2022 €	2021 €
At beginning of year Charged to income statement (Note 25)	36,569 104,000	36,569
	140,569	36,569
The balance at 31 December represents:	2022 €	2021 €
Deferred tax assets Temporary differences on trading losses Temporary differences on capital allowances Temporary differences on fixed assets	33,058 142,185 (12,654)	20,731 126,181 15,677
Deferred tax liabililities Temporary difference on fair value gains on investment properties	(22,020)	(126,020)
Net deferred tax assets	140,569	36,569

At 31 December 2022 and 2021, the company had unrecognised deferred tax assets consisting of unutilised tax credits arising from:

	2022 €	2021 €
Unabsorbed trading losses	1,219,809	1,576,065

These give rise to a deferred tax asset of €426,933 (2021: €551,623) which has not been recognised in these financial statements due to the uncertainty of the realisation of the related tax benefits. Whereas tax losses have no expiry date, unabsorbed capital allowances and unutilised tax credits are forfeited upon cessation of trade.

16. Lease liabilities

	2022 €	2021 €
Non-current Current	391,640 253,142	467,183 150,301
	644,782	617,484

Most extension options in property leases have not been included in the lease liability. The contractual undiscounted cash flows attributable to lease liabilities as at 31 December are analysed in Note 2(c).

The movement in the carrying amount of the lease liabilities is analysed in the following table:

	2022 €	2021 €
Opening net book amounts Payments Additions Interest charges Disposal	617,484 (176,169) 164,374 39,093	3,757,503 (145,160) 534,087 36,316 (3,565,262)
Closing net book amounts	644,782	617,484

17. Borrowings

	Group		Co	Company	
	2022	2021	2022 €	2021 €	
Non-current	€	€	£	E	
Bonds – net of unamortised bond Issue costs		0 452 677			
Bank loans– net of unamortised loan	-	8,453,677	-	-	
issue costs	9,364,502	1,781,034	155,008	213,337	
Loan payable to subsidiary	-	-	600,000	7,253,093	
	9,364,502	10,234,711	755,008	7,466,430	
Current					
Bank overdrafts	2,127,929	2,377,382	2,127,221	2,376,820	
Debt securities in issue	8,478,225	- 440.050	-	-	
Bank loans Loan payable to subsidiary	720,102 -	6,443,853	63,600 5,018,424	63,600 754,000	
	11,326,256	8,821,235	7,209,245	3,194,420	
Total borrowings	20,690,758	19,055,946	7,964,253	10,660,850	

The group's bank borrowings are secured by a first general and special hypothec on the Group's property and assets, by pledges on the insurance policies of the group companies and on trade bills.

During 2020, the Group successfully applied for a loan through the COVID-19 Guarantee Scheme supported by the Malta Development Bank (MDB) amounting to €1,000,000 repayable within six years from initial drawdown and carries interest of 2.75% plus 3-month EURIBOR. In line with the Malta Development Bank COVID-19 Guarantee Scheme, this loan will benefit from a subsidy of 2.4% for the first two years. The loan was withdrawn in 2021.

Furthermore, during 2021, the Group obtained a sanction letter from a bank for facilities amounting to €17,000,000, repayable within 15 years from first draw-down and bearing interest at 3.6%. Part of these facilities are to be used to refinance its existing bank facilities with the current lender. As at 31 December 2022, the Group had not yet drawn-down €8,100,000 of these facilities.

The Group has issued during 2014 €8,500,000 5.3% bonds redeemable on 7 November 2023. Interest is payable annually in arrears on 6 November. The bonds are presented at net of unamortised issue costs of €21,775 (2020: €46,323).

The Bonds constitute the general, direct, unconditional, unsecured, unsubordinated obligations of the Group, and rank equally without any priority or preference with all other present and future unsecured and unsubordinated obligations of the Group.

The loan payable to subsidiary bears interest at 5.85% and is secured by pledges on the company's assets.

The Group's and Company's banking facilities as at 31 December 2022 amounted to €19,946,308 (2021: €27,602,269), and €2,378,317 (2021: €2,426,937) respectively.

17. Borrowings - continued

This note provides information about the contracted terms of the Group's and the Company's loans and borrowings. Refer to Note 2 for more information about the Group's and Company's exposure to interest rate and liquidity risk.

Effective interest rates at the reporting period:

	Group		Company	
	2022	2021	2022	2021
	%	%	%	%
Fixed rates				
Loan payable to subsidiary	-	-	-	3.50
Debt securities in issue	5.30	5.30		-
Floating rates				
Bank overdraft	4.60	4.60	4.60	4.60
Bank loans	3.60	3.30	4.60	4.60

Maturity of long-term borrowings:

	Group		Company	
	2022 €	2021 €	2022 €	2021 €
Between 2 and 5 years Over 5 years	2,489,561 6,874,941	1,781,034	755,008	7,466,430
	9,364,502	1,781,034	755,008	7,466,430

Net debt reconciliation

	Group		Comp	Company	
	2022	2021	2022	2021	
Bank borrowings					
Net debt as at 1 January	8,224,887	6,565,234	8,284,030	7,368,789	
Proceeds from drawdowns	8,900,000	1,855,829	134,200	1,022,738	
Prepayment on loan transaction costs	(216,726)		-	-	
Repayment of principal	(6,823,557)	(196, 176)	(2,581,198)	(107,497)	
Interest expense	489,117	29,771	316,906	350,633	
Interest payments (presented as					
operating cashflows)	(489,117)	(29,771)	(316,906)	(350,633)	
Net debt as at 31 December	10,084,604	8,224,887	5,837,032	8,284,030	

18. Trade and other payables

	C	Froup	Con	Company	
	2022	2021	2022	2021	
	€	€	€	€	
Non-current					
Trade payables	563,144	367,803	-	-	
Amount owed to associates	1,830,435	2,150,420	<u>.</u>	•	
	2,393,579	2,518,223	-	-	
Current					
Trade payables	1,348,717	1,460,829	346,173	367,859	
Amounts owed to subsidiaries		-	794,926	712,336	
Amounts owed to associates	1,345,765	1,112,553	-	_	
Other payables	135,641	501,306	-	4,664	
Indirect taxes and social security	213,236	576,162	34,283	54,443	
Accruals and deferred income	598,476	412,534	107,234	102,155	
	3,641,835	4,063,384	1,282,616	1,241,457	
Total trade and other payables	6,035,414	6,581,607	1,282,616	1,241,457	

Amounts owed to subsidiaries are unsecured, interest free and are repayable on demand.

Amounts owed to associates are unsecured and bear interest of 4.8% (2021: 4.8%).

The Group's and Company's exposure to currency and liquidity risk related to trade and other payables is disclosed in Note 2.

19. Revenue

All the group's revenue relates to local sales and is analysed by class of business as follows:

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Automotive	3,266,775	2,327,725	=	_
Management fees	419,481	510,942	861,893	432,889
Retail	303,514	1,441,334		-
Rental income	1,125,052	840,769	•	-
	5,114,822	5,120,770	861,893	432,889

20. Expenses by nature

	Group Com		Comp	mpany	
	2022	2021	2022	2021	
	€	€	€	€	
	4=0.0=4	077 440			
Purchases of goods	179,071	877,110	-	-	
Employee benefit expenses (Note 21)	972,982	822,225	201,816	181,024	
Directors' emoluments (Note 26)	410,371	423,812	367,021	372,185	
Depreciation of property, plant and					
equipment (Note 4)	804,962	1,019,079	63,488	34,406	
Depreciation of right-of-use					
assets (Note 5)	154,983	132,154	-		
Movement in provision for impairment					
of receivables (Note 10)	(7,983)	41,986	-	-	
Computer and IT costs	36,651	71,413	14,282	42,440	
Insurances and licences	526,685	503,512	28,062	15,251	
Motor vehicle expenses	183,142	106,111	5,564	7,475	
Professional fees	148,401	89,155	75,435	53,923	
Advertising and sales promotion	38,448	48,201	-	-	
Operating lease rental charges and					
service fees	122,067	494,694	42,746	41,195	
Royalties	-	12,854		-	
Exchange differences	-	(23,113)	-	-	
Other expenses	607,732	453,691	82,118	85,556	
Total cost of sales, selling and other					
direct expenses and administrative					
expenses	4,177,512	5,072,884	880,532	833,455	

Auditor's fees

Fees charged by the audit firm for services rendered during the financial periods ended 31 December 2022 and 2021 relate to the following:

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
:Annual statutory audit	37,000	34,000	10,500	9,660
Tax advisory and compliance services	8,000	8,350	750	750
Other non-audit services	4,000	4,000		-
Advisory services	13,000	11,500	13,000	11,500
	62,000	57,850	24,250	21,910
	-			

21. Employee benefit expenses

	Gro	Group		Company	
	2022	2021	2022	2021	
	€	€	€	€	
Wages and salaries	909,093	720,861	181,143	160,578	
Social security costs	63,889	101,364	20,673	20,446	
	972,982	822,225	201,816	181,024	

Wages and salaries are presented net of a payroll grant received from the Government of Malta in view of the COVID-19 pandemic, amounting to €96,877 (2021: €449,339). Grants related to income are presented as a deduction in reporting the related expenses.

The average number of full time equivalent persons employed during the year:

	Group		Company	
	2022	2021	2022	2021
Automotive	29	24	-	_
Management	18	21	10	11
Retail	5	28	-	-
	52	73	10	11

22. Other income/(loss)

	Gre	oup	Company	
	2022 €	2021 €	2022 €	2021 €
Increase in fair value of investment property (note 6)	-	3,363,675	-	-
Profit on disposal of property, plant and equipment (note 4) Waiver of debts from subsidiary	190,218	491,870 -	- -	(307,764)
Movement in provision for intercompany receivables	-	-	-	210,750
Rental income Income from lease premium – net of other	-	-		23,725
miscellaneous costs (Note 5,16) Other income	101,923	186,011 -	4,990	24,298
	292,141	4,041,556	4,990	(48,991)

23. Finance income

	Group	o	Compan	у
	2022 €	2021 €	2022 €	2021 €
Other finance income	6,752	28,090	•	-

24. Finance costs

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Bank overdraft	37,637	113,594	37,637	86,049
Bank loan	457,388	234,613	4,976	6,123
Debt securities	450,500	450,500	-	-
Interest charges on lease liabilities	39,093	36,316	-	-
Loan payable to subsidiary	-	-	311,374	346,411
Hire purchases interest	126,163	140,725	-	-
Other finance charges	118,407	83,938	3,128	699
	1,229,188	1,059,686	357,115	439,282

25. Tax charge/(credit)

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Deferred tax charge/(credit) (Note 15)	•	167,699	(104,000)	-

The tax on the group's and company's results before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

	Group		Company	
	2022 €	2021 €	2022 €	2021 €
Profit/(loss) before tax	468,310	3,407,740	(370,763)	(888,839)
Tax at 35%	163,908	1,192,709	(129,767)	(311,094)
Tax effect of : Income subject to different tax rates		_	_	_
Non-deductible expenses	19,808	69,165	7,109	109,425
Income not recognised for tax purposes	(161,800)	(122,464)	(104,347)	-
Temporary differences not recognised Maintenance allowance on immovable	151,407	(82,076)	123,005	203,330
property	(31,267)	(30,048)		(1,661)
Difference attributable to tax rules				
applicable to immovable property	-	(859,587)	-	-
Unrecognised deferred tax in prior year	(142,056)	-	-	-
Tax charge/(credit)	-	169,699	(104,000)	-

26. Directors' emoluments

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Directors' remuneration	375,495	343,253	334,609	330,154
Directors' fees	17,733	69,166	15,269	30,638
Directors' reimbursement	17,143	11,393	17,143	11,393
	410,371	423,812	367,021	372,185

27. Cash generated from operations

Reconciliation of operating profit/(loss) to cash generated from/(used in) operations:

	Group		Company	
	2022 €	2021 €	2022 €	2021 €
Operating profit/(loss)	1,229,451	4,089,442	(13,649)	(449,557)
Adjustments for: Depreciation of property,				
plant and equipment (Note 4) Amortisation of right-of-use assets	804,962	1,019,079	63,488	34,406
(Note 5) Lease concessions/	154,983	132,154		-
modifications (Note 16) Gain on disposal of property, plant	-	(240,287)	-	= =
and equipment	(190,218)	(491,870)	2,183	(9,298)
Movement in provision on receivables Fair value gain on revaluation of	(7,983)	41,986	-	-
investment property	-	(3,363,675)	-	=
Changes in working capital:				
Inventories	7,146	918,193	(20,000)	-
Trade and other receivables	382,477	(860,644)	1,699,558	(450,373)
Trade and other payables	(546,193)	(268,238)	41,159	575,873
Cash generated from/(used in)		070 440		(000.040)
operations	1,834,625	976,140	1,772,739	(298,949)

28. Contingencies and commitments

Contingencies

The undertakings forming part of the United Group have given general and special hypothecary guarantees to secure the banking facilities of the other group undertakings.

As at 31 December 2022 and 2021, the Group had guarantees for a maximum amount of €6,125,000 (2021: €9,187,000) used by a group company, in favour of its bankers for facilities provided to the Group.

Commitments

Group		
2022		
€	€	
1,614,000	-	
	2022 €	

29. Related party transactions

The company forms part of the United Group of companies. All companies forming part of the United Group are related parties since these companies are all ultimately commonly owned by United Group Limited which is considered by the directors to be the ultimate controlling party. Trading transactions between these companies, associates and jointly-controlled entities include items which are normally encountered in a group context. The group is ultimately fully owned by members of the Gatt Baldacchino family, who are therefore considered to be related parties.

The following significant transactions were carried out by the group and company with related parties:

	Group		Company	
	2022	2021	2022	2021
	€	€	€	€
Management fees receivable from				
associates	528,328	528,328	427,999	527,996
Management fees receivable from subsidiaries	-	-	294,999	-
Waiver of amounts due from subsidiary		-	-	(307,764)
Rental income from subsidiaries		_	-	23,725
Interest payable to subsidiaries		-	311,374	346,411
Interest payable to associates Purchases of property, plant and	96,585	108,716	· •	-
equipment from associates	1,015,084	973,801	-	-

Year end balances with related parties, arising principally from transactions referred to previously, are disclosed in Notes 10, 17 and 18 to these financial statements respectively.

Key management personnel compensation, consisting of directors' remuneration, has been disclosed in Note 26.

30. Statutory information

United Group Limited is a limited liability company and is incorporated in Malta, with its registered address at United Group of Companies, Pinto Business Centre, Level 4, Mill Street, Qormi, QRM 3104, Malta.

